

# Attendance card

Management Consulting Group PLC – Annual General Meeting

## Notes

- To appoint as a proxy a person other than the Chairman of the meeting insert the full name in the space provided below and return the lower half of this form to the address shown overleaf. A proxy need not be a member of the Company.
- Unless otherwise indicated the proxy will vote as he/she thinks fit or, at his/her discretion, abstain from voting.
- The Form of proxy below must arrive not later than 48 hours before the time set for the meeting at Capita Registrars, PXS, 34 Beckenham Road, Beckenham, Kent BR3 4TU. You may also deliver the form by hand to Capita Registrars, The Registry, 34 Beckenham Road, Beckenham, Kent BR3 4TU.
- A corporation must execute the Form of proxy under either its common seal or the hand of a duly authorised officer or attorney.
- The Form of proxy is for use in respect of the shareholder account specified above only and should not be amended or submitted in respect of a different account.
- The 'Withheld' option is to enable you to abstain on any particular resolution. Such a vote is not a vote in law and will not be counted in the votes 'For' and 'Against' a resolution.
- Shares held in uncertified form (i.e. in CREST) may be voted through the CREST Proxy Voting Service in accordance with the procedures set out in the CREST manual.
- As an alternative to completing this form, you can appoint a proxy electronically at [www.capitashareportal.com](http://www.capitashareportal.com). For an electronic proxy appointment to be valid, your appointment must be received by no later than 1.30pm on 17 April 2012.
- To appoint more than one proxy you may photocopy this form. Please indicate the proxy holder's name and the number of shares in relation to which they are authorised to act as your proxy (which, in aggregate, should not exceed the number of shares held by you). Please also indicate if the proxy instruction is one of multiple instructions being given. All forms must be signed and should be returned together in the same envelope.

Bar Code:

Signature of person attending

Investor Code:

To be held at the offices of Baker & McKenzie LLP, 100 New Bridge Street, London EC4V 6JA at 1.30pm on 19 April 2012.

If you wish to attend this meeting in your capacity as a holder of Ordinary Shares, please sign this card and on arrival hand it to the Company's registrars. This will facilitate entry to the meeting.

## Form of proxy

Management Consulting Group PLC – Annual General Meeting

Bar Code:

I/We being a member of the Company hereby appoint the Chairman of the meeting or (see note 1)

Number of shares:

Investor Code:



Event Code:

as my/our proxy to vote on my/our behalf at the Annual General Meeting of the Company to be held at 1.30pm on 19 April 2012 and at any adjournment thereof. I have indicated with an **x** how I/we wish my/our votes to be cast on the following resolutions:

### Resolutions

Please mark **x** to indicate how you wish to vote

|   | For                                 | Against                  | Withheld                 |
|---|-------------------------------------|--------------------------|--------------------------|
| 1. To receive the Accounts and the reports of the directors and auditor thereon   | <input checked="" type="checkbox"/> | <input type="checkbox"/> | <input type="checkbox"/> |
| 2. To approve the Directors' Remuneration Report  | <input checked="" type="checkbox"/> | <input type="checkbox"/> | <input type="checkbox"/> |
| 3. To declare and approve the final dividend for the year ended 31 December 2011  | <input checked="" type="checkbox"/> | <input type="checkbox"/> | <input type="checkbox"/> |
| 4. To re-elect A J Barber as a director of the Company  | <input checked="" type="checkbox"/> | <input type="checkbox"/> | <input type="checkbox"/> |
| 5. To re-elect M Capello as a director of the Company   | <input checked="" type="checkbox"/> | <input type="checkbox"/> | <input type="checkbox"/> |
| 6. To re-elect L H Carvalho as a director of the Company  | <input checked="" type="checkbox"/> | <input type="checkbox"/> | <input type="checkbox"/> |
| 7. To re-elect S A Ferriss as a director of the Company   | <input checked="" type="checkbox"/> | <input type="checkbox"/> | <input type="checkbox"/> |
| 8. To re-elect C Mahjoub as a director of the Company   | <input checked="" type="checkbox"/> | <input type="checkbox"/> | <input type="checkbox"/> |
| 9. To re-elect C J Povey as a director of the Company   | <input checked="" type="checkbox"/> | <input type="checkbox"/> | <input type="checkbox"/> |
| 10. To re-elect E Di Spiezio Sardo as a director of the Company   | <input checked="" type="checkbox"/> | <input type="checkbox"/> | <input type="checkbox"/> |
| 11. To re-elect A H Simon as a director of the Company  | <input checked="" type="checkbox"/> | <input type="checkbox"/> | <input type="checkbox"/> |
| 12. To re-elect N S Stagg as a director of the Company  | <input checked="" type="checkbox"/> | <input type="checkbox"/> | <input type="checkbox"/> |
| 13. To re-elect J D Waldron as a director of the Company  | <input checked="" type="checkbox"/> | <input type="checkbox"/> | <input type="checkbox"/> |
| 14. To re-appoint Deloitte LLP as auditor and to authorise the directors to fix the auditor's remuneration                  | <input checked="" type="checkbox"/> | <input type="checkbox"/> | <input type="checkbox"/> |
| 15. To give the directors authority to allot securities   | <input checked="" type="checkbox"/> | <input type="checkbox"/> | <input type="checkbox"/> |
| 16. To permit the directors to allot securities disapplying the pre-emption rights in Section 561 of the Companies Act 2006 | <input checked="" type="checkbox"/> | <input type="checkbox"/> | <input type="checkbox"/> |
| 17. To authorise the directors to make market purchases of the Company's own shares   | <input checked="" type="checkbox"/> | <input type="checkbox"/> | <input type="checkbox"/> |
| 18. To permit the Company to hold General Meetings on 14 clear days' notice   | <input checked="" type="checkbox"/> | <input type="checkbox"/> | <input type="checkbox"/> |

To assist with arrangements, if you intend attending the meeting in person please place an **x** in the box opposite

Signature

Date

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Business Reply  
Licence Number  
RSBH-UXKS-LRBC



PXS  
34 Beckenham Road  
BECKENHAM  
BR3 4TU