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31 May 2024

Dear Shareholder

Management Consulting Group PLC (the Company) - Notice of 2024 Annual General Meeting and General Meeting

Please accept this notification that the Company's Notice of 2024 Annual General Meeting (AGM) is now available on our website at www.mcgplc.com along with an additional Notice of a separate General Meeting (GM).

Please note that the annual report and accounts for the year ended 31 December 2023 are not yet available due to waiting on significant post balance sheet events not yet confirmed. Therefore, we have not included resolutions to receive the annual report and accounts of the Company at the AGM or to re-appoint the auditor and fix the auditor's remuneration.

The AGM will be held at 11.00 am on Wednesday 26 June 2024 at the Company's registered office at St Paul's House 4th Floor, 10 Warwick Lane, London, EC4M 7BP. You can vote online at www.signalshares.com or via CREST; please refer to the notes to the Notice of AGM.

The annual report and accounts will be available on the Company's website www.mcgplc.com on 4 September 2024. A separate Notice has been published on our website convening a General Meeting for the purpose of presenting the accounts to shareholders and dealing with the re-appointment and remuneration of the auditor. This General Meeting will be held at 11.00 am on Thursday 26 September 2024 at the Company's registered office at St Paul's House 4th Floor, 10 Warwick Lane, London, EC4M 7BP. You can vote online at www.signalshares.com or via CREST; please refer to the notes to the Notice of GM.

I would like to thank you for opting to receive information from the Company in electronic format. There are clear environmental and cost benefits arising from our reduced paper usage, printing and distribution.

Yours faithfully

Management Consulting Group PLC